## DIVESTMENT OF CENTER FOR ADVANCED OPERATIONAL CULTURE LEARNING AND ESTABLISHMENT OF THE MARINE CORPS UNIVERSITY CENTER FOR REGIONAL AND SECURITY STUDIES

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SUBJ/DIVESTMENT OF CENTER FOR ADVANCED OPERATIONAL CULTURE LEARNING AND ESTABLISHMENT OF THE MARINE CORPS UNIVERSITY CENTER FOR REGIONAL AND SECURITY STUDIES//

REF/A/MROC DECISION MEMORANDUM 20-2019//

REF/B/MROC DECISION MEMORANDUM 24-2019//

REF/C/DOD DIRECTIVE 5160.41E DEFENSE LANGUAGE, REGIONAL EXPERTISE, AND CULTURE PROGRAM//

REF/D/CULTURAL AND LANGUAGE PREDEPLOYMENT REQUIREMENT AMHS DTG 161827Z FEB 10// REF/E/PP&O VALIDATED CENTCOM AOR THEATER TRAINING REQUIREMENTS AMHS DTG 131730Z JUN 17//

REF/F/MARADMIN 348/19 UPDATES TO THE REGIONAL, CULTURE, AND LANGUAGE FAMILIARIZATION (RCLF) PROGRAM//

REF/G/NAVAL EDUCATION STRATEGY 2020//

REF/H/TRAINING AND EDUCATION COMMAND CAMPAIGN PLAN, FY20-24//

NARR/REF A AND B ARE THE MARINE REQUIREMENTS OVERSIGHT COUNCIL DETERMINATIONS
THAT THE CENTER FOR ADVANCED OPERATIONAL CULTURE LEARNING (CAOCL) WILL BE
DIVESTED. REF C ESTABLISHES DEPARTMENT OF DEFENSE (DoD) LANGUAGE, REGIONAL
EXPERTISE, AND CULTURE (LREC) REQUIREMENTS FOR PRE-DEPLOYMENT TRAINING. REF D
ESTABLISHES BROAD MARINE CORPS LREC REQUIREMENTS FOR THEATER ENTRY, AND REF E
ESTABLISHES SPECIFIC CENTRAL COMMAND LREC TRAINING REQUIREMENTS. REF F CLARIFIES

THE ROLE OF THE REGIONAL, CULTURE, AND LANGUAGE FAMILIARIZATION PROGRAM IN THE PROFESSIONAL MILITARY EDUCATION (PME) CONTINUUM AND PROMOTION BOARD PROCESS. REF G SETS DEPARTMENT OF THE NAVY EXPECTATIONS THAT PME WILL INCLUDE THE STUDY OF ADVERSARY INTENTIONS, CAPABILITIES, AND CULTURES. REF H ESTABLISHES LREC-RELATED TASKS WITHIN TRAINING AND EDUCATION COMMAND (TECOM) WITH EDUCATION COMMAND AS THE OFFICE OF PRIMARY RESPONSIBILITY.

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GENTEXT/REMARKS/1. Effective 1 July 2020, Marine Corps University will
establish the Center for Regional and Security Studies (CRSS) as a subordinate
directorate of Vice President for Academic Affairs. Upon CRSS establishment,
Center for Advanced Operational Culture Learning (CAOCL) will be divested.
Subsequent paragraphs of this MARADMIN delegate CAOCL Language, Regional
Expertise, and Culture (LREC)-related activities to the Fleet Marine Force and
Supporting Establishment, or assign them to CRSS. This message is applicable to
the Marine Corps Total Force (TF).

- 2. Background. References (ref) A and B establish that the Service will divest CAOCL so as to invest in areas of higher priority. However, refs C through G establish that, to meet pre-deployment requirements and Service Professional Military Education (PME) policies the Service must retain a minimum degree of LREC capability. In accordance with the task associated with ref H, CRSS will be established to balance and execute the requirements set forth in refs C through G.
- 3. Educational Support. CRSS ensures regional and cultural education is integrated across the PME spectrum. In executing this task, CRSS provides LREC education to the TF via resident and nonresident education, integration of LREC content into formal schools, and subject matter expert (SME) support on request.

  3.A. Resident Education. CRSS provides regional and security studies learning opportunities within resident PME schools-subject to funding, availability, and priorities of effort.
- 3.B. Nonresident Education. CRSS develops and integrates LREC content into the Training and Education Command (TECOM) PME continuum by administering the Regional and Culture Studies Program (RCSP), which replaces Regional, Culture, and Language Familiarization Program (RCLF). Previous RCLF guidance as outlined in ref F remains applicable to RCSP. CRSS will execute all aspects of RCSP management, content updates, and oversight of LREC instruction and RCSP region assignment associated with TECOM formal schools.
- 4. Training and Operational Support. Through training, reach back, and reach forward support, CRSS will be available throughout the deployment cycle to advise units on LREC integration into training, mission planning, and successful mission essential task execution. CRSS or TECOM Training Support Centers (TSC) should be contacted to assist units in clarifying LREC requirements and identifying available resources. All training support requiring a contracted

LREC capability outlined within paragraph 4 will be administered through CRSS but unit funded.

- 4.A. Training Support. All LREC requirements established in refs C through E remain in effect. To aid the fleet in meeting these requirements, TSCs located within each Marine Expeditionary Force will assist units in identifying available LREC resources to meet their requirements. Personnel or organizations without immediate access to a TSC should contact the CRSS for assistance in meeting their LREC requirements.
- 4.B. Operational Support. CRSS will coordinate Operational Culture and Language Experts (commonly referred to as LREC Liaison Officers) and Expeditionary Culture and Language Experts (commonly referred to as Cultural Advisors) support. Units requiring this level of LREC capability should plan for no less than 90 to 120 days between their identification of the requirement and it being filled.
- 4.C. Training Exercise Support. Commands seeking to enhance exercise realism may request LREC SME support for exercise scenario design, master scenario event list development, role player integration, lane training, or assessment of LREC training and readiness event performance. TSCs will be leveraged to assist organizations in identifying available resources to meet their requirements. Personnel or organizations without immediate access to a TSC should contact CRSS for assistance.
- 5. Wargaming Support. CRSS will provide an advanced understanding of the operating environment and associated security concerns in support of service and educational wargaming efforts established in ref H. In execution, CRSS will integrate into realistic wargaming scenario development, actions/reactions (red/blue/white/green), and wargame arbitration to enhance realism in the education/training environment.
- 6. Coordinating Instructions. In order to assist in LREC readiness or deployment preparation, units may obtain hard-copy legacy CAOCL products to include language, culture, and country guidebooks by contacting the above point of contact (POC). Questions or concerns pertaining to this MARADMIN, the methods of accomplishing Service and Department of Defense directed LREC training requirements, or matters pertaining to the divestment of CAOCL and the distribution of LREC-related requirements throughout the Force should be directed to the above POC.
- 7. Release authorized by Major General William F. Mullen III, Commanding General, Training and Education Command.//